

# **NATIONAL CRIME AUTHORITY**



## **Section 1: Overview, Appropriations and Budget Measures Summary**

### **Overview**

The role and functions of the National Crime Authority (NCA) are established in the *National Crime Authority Act 1984*. These functions, in the context of relevant criminal activity (as defined in that Act), include the collection, analysis and dissemination of criminal intelligence, the investigation of criminal activities, the establishment of task forces and the coordination of investigations by task forces. From its investigations, the NCA is required to assemble admissible evidence of offences for the purposes of prosecutorial authorities and, where appropriate, make recommendations to appropriate Ministers for the reform of laws or administrative practices.

The majority of the NCA's investigations relate to matters referred to it by Commonwealth and/or State and Territory Ministers. The NCA may employ certain special powers in investigations undertaken pursuant to such references.

The NCA works in partnership with all Australian law enforcement agencies in pursuit of the Government's outcome of an integrated and national response to organised crime.

### **Appropriations**

The total appropriations for the NCA in the 2000–01 Budget is \$51.895m. Table 1.1 shows appropriations (2000–01) and other revenue by outcome. The NCA does not have any administered expenses.

#### ***Administered capital and departmental equity injections and loans***

The NCA will not receive any equity injections or departmental loans.

### **Budget Measures Summary**

Table 1.2 details summary of measures disclosed in the 2000–01 Budget.

## National Crime Authority - Appropriations 2000–01

**Table 1.1 Appropriations and other revenue (\$'000)**

Outcome	Departmental (price of outputs)					Administered				Total appropriations
	Revenue from government (appropriations)			Revenue from other sources	Price of outputs	Annual appropriations		Special approps	Total administered appropriations	
	Bill 1	Special approps	Total			Bill 1	Bill 2 (SPPs & NAOs)			
	(A)	(B)	(C=A+B)	(D)	(E= C+D)	(F)	(G)	(H)	(I=F+G+H)	(J=C+I)
An integrated and national response to organised crime.	51 895	–	51 895 98.9%	567	52 462	–	–	–	–	51 895
<b>Total</b>	<b>51 895</b>	<b>–</b>	<b>51 895</b>	<b>567</b>	<b>52 462</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>51 895</b>
Departmental capital (equity injections and loans)									–	
Administered capital									–	
<b>Total appropriations</b>									<b>51 895</b>	

Notes:

- Columns C, D, E and I refer to information provided in Table 2.1.
- Under the appropriation structure, Bill 2 includes Specific Purpose Payments (SPP)'s, New Agency Outcomes (NAO's), administered capital and departmental capital via departmental injections and loans.
- Refer to Budgeted Departmental Operating Statement for application of agency revenue.
- Revenue from other sources includes other revenue from government (eg resources free of charge) and revenue from other sources (eg sales of goods and services). Non-appropriated departmental and administered revenues are detailed in Appendix 1. Resources received free of charge are \$0.047m.
- Percentage figure indicates the percentage contribution of revenue from government (departmental appropriations) to the total price of outputs, by outcome.

## National Crime Authority - Budget Measures Summary

**Table 1.2 Summary of Measures disclosed in the 2000–01 Budget**

Measure	Outcome	Output group affected	Appropriations Budget			Appropriations Forward Estimate			Appropriations Forward Estimate			Appropriations Forward Estimate		
			2000–01 (\$'000)			2001–02 (\$'000)			2002–03 (\$'000)			2003–04 (\$'000)		
			Admin expenses	Dept outputs	Total	Admin expenses	Dept outputs	Total	Admin expenses	Dept outputs	Total	Admin expenses	Dept outputs	Total
Targeting of serious and large scale fraud and related crime against the Commonwealth.	1	1.2	–	8 114	8 114	–	8 439	8 439	–	8 776	8 776	–	–	–

## Section 2: Outcome and Outputs Information

### Outcome and outputs

The National Crime Authority has one outcome:

*An integrated and national response to organised crime.*

There are two output groups, each with two outputs, for the National Crime Authority's outcome:

*Understanding the criminal environment*

- *Intelligence product*
- *Law and administrative reform recommendations*

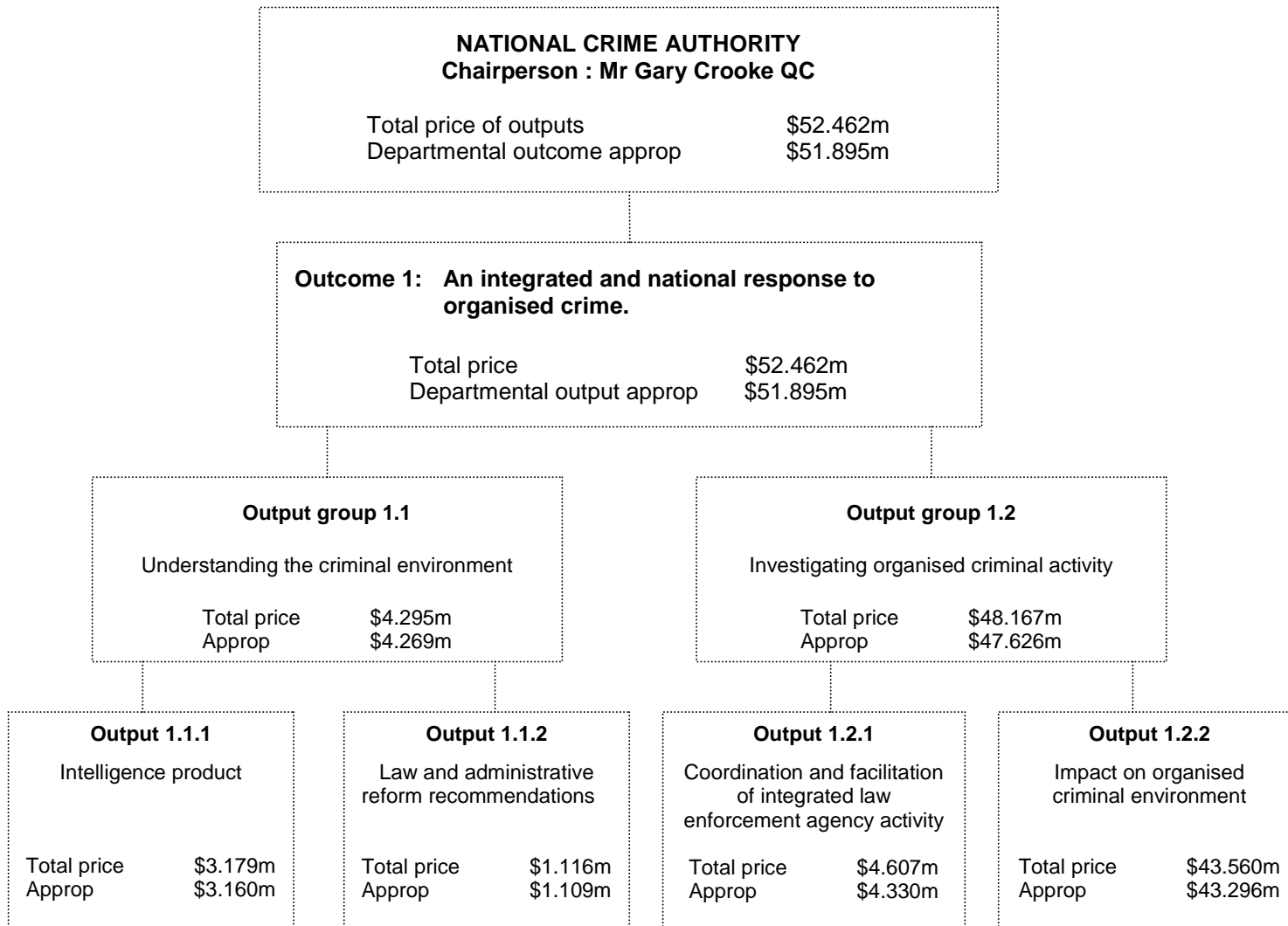
*Investigating organised criminal activity*

- *Coordination and facilitation of integrated law enforcement agency activity*
- *Impact on organised criminal environment*

Financial and non-financial information is provided as follows:

- Map 2.1 - details outcome and output resourcing and illustrates the relationship between the outcome and contributing outputs.
- Table 2.1 - details financial information for outcome 1.
- Table 2.2 - details non-financial information for outcome 1.

## Map 2.1 Outcome and outputs



**Outcome 1: An integrated and national response to organised crime.**

The functions of the NCA are defined in s.11 of the National Crime Authority Act.

In summary they are:

- To collect and analyse criminal information and intelligence relating to relevant criminal activities and disseminate that information and intelligence to other law enforcement agencies;
- To investigate matters relating to relevant criminal activities;
- To establish and co-ordinate task forces with Commonwealth, State and Territory agencies to investigate relevant criminal activities;
- To investigate relevant criminal activity referred to it either by the Commonwealth Minister under s.13 of the Act or by a State or Territory Minister under s.5 of the State Provisions Acts. These are referred to as the NCA's "special functions" and allow the NCA to exercise its coercive powers to summons witnesses and require the production of documents.

The NCA is established by Commonwealth legislation and underpinned by complementary State and Territory legislation. This gives the NCA a multi-jurisdictional mandate allowing it to investigate both Commonwealth and State offences. The NCA's investigations are undertaken by a multi-skilled force of seconded Federal and State police, seconded specialist officers from other Commonwealth and State law enforcement agencies and professional legal, accounting and intelligence staff from within the NCA.

The main priorities for investigations currently are South-East Asian organised crime, principally the importation and trafficking of heroin, fraud against the Commonwealth and money laundering associated with organised criminal activities and the investigation of established criminal networks involved in the importation and trafficking of illicit drugs and the corruption of officials.

The NCA conducts the majority of its investigations in conjunction with other law enforcement agencies. It normally plays a co-ordinating role allowing agencies to share intelligence and expertise. The principal outcome of any investigation is the successful prosecution of persons involved in criminal activity and confiscation of proceeds of crime. However, a range of outputs will flow from each investigation. Intelligence product will be produced which will be relevant to investigations and will also be useful in the broader, strategic context. Relevant intelligence and analysis is disseminated to partner agencies, where appropriate, for their action. Where laws or administrative procedures are considered to have impacted on the NCA's ability to undertake investigations or where public or private sector practices are seen to be facilitating criminal activity, appropriate recommendations for reform are formulated and put forward for consideration. The creation of task forces allows for co-operative action by law enforcement agencies and the use of the NCA's special powers adds value to these co-operative investigations.

***Budget measure***

This measure provides funding for the NCA to continue its investigations into complex money laundering, revenue fraud and associated underlying offences, particularly drug trafficking. Apart from disruption of organised criminal activity, the NCA is attempting to undermine the profit motive in organised crime. It is anticipated that there will be a positive impact on Commonwealth revenue from combating serious cases of revenue fraud and from investigations which result in recovery of the proceeds of crime.

***Resourcing***

Table 2.1 shows how the 2000–01 appropriations translate to total resourcing for the NCA outcome: revenue from government (appropriations), revenue from other sources and the total price of outputs.

**Table 2.1 Total resources for outcome 1 (\$'000)**

	<b>Estimated Actual 1999–2000 (\$'000)</b>	<b>Budget Estimate 2000–01 (\$'000)</b>
<b>Departmental appropriations</b>		
Output group 1.1 – Understanding the criminal environment		
Output 1.1.1 – Intelligence product	4 171	3 160
Output 1.1.2 – Law and administrative reform recommendations	1 384	1 109
<b>Subtotal output group 1.1</b>	<b>5 555</b>	<b>4 269</b>
Output group 1.2 – Investigating organised criminal activity		
Output 1.2.1 – Coordination and facilitation of integrated law enforcement agency activity	4 082	4 330
Output 1.2.2 – Impact on organised criminal environment	41 897	43 296
<b>Subtotal output group 1.2</b>	<b>45 979</b>	<b>47 626</b>
<b>Total revenue from government (appropriations) contributing to price of departmental outputs</b>	<b>51 534</b>	<b>51 895</b>
	98%	99%
<b>Revenue from other sources</b>		
Output 1.1.1 – Intelligence product	23	19
Output 1.1.2 – Law and administrative reform recommendations	8	7
Output 1.2.1 – Coordination and facilitation of integrated law enforcement agency activity	369	277
Output 1.2.2 – Impact on organised criminal environment	637	264
<b>Total revenue from other sources</b>	<b>1 037</b>	<b>567</b>
<b>Total price of departmental outputs</b> <i>(Total revenue from government and other sources)</i>	<b>52 571</b>	<b>52 462</b>
<b>Total estimated resourcing for outcome 1</b> <i>(Total price of outputs and administered expenses)</i>	<b>52 571</b>	<b>52 462</b>

<b>Average Staffing Level (number)</b>	285	306
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Note: The staff year figures do not include staff (eg police) seconded to the NCA from other agencies.

### *Contribution of outputs*

The NCA's outputs reflect the Government's decision to address organised criminal activity through an agency with a national approach and a multi-jurisdictional mandate.

The NCA's outputs of intelligence products and recommendations for law and administrative reform contribute to a greater understanding of the criminal environment. This allows for a greater awareness of organised criminal issues impacting in Australia and for an increase in legislative and administrative effectiveness and national consistency in dealing with those issues. The NCA's outputs of coordination and facilitation of integrated law enforcement agencies'

activity and the investigative impact on the organised criminal environment allow effective and integrated action to deter and disrupt organised crime, particularly in relation to profits of crime. The price of output group 1.2, coordination, includes funding for the Asia/Pacific Group on Money Laundering (APG), a function which is partially externally funded. The APG secretariat facilitates cooperation in the region towards the adoption of operational standards and complementary anti-money laundering policies and laws.

The NCA's outputs are clearly interrelated and largely focus on, and flow from, the investigative activities of the organisation. Investigative activity is necessarily applied to priority work in response to budgetary constraints. Investigations vary in magnitude and duration (frequently more than one year) and the outputs are difficult to predict. Law reform issues may arise or may not feature. An investigation may result in intelligence on particular organised criminal activities, but may not lead to arrests, seizures or proceeds actions. Some investigations may uncover significant organised criminal networks and their principals, who may or may not reside in Australia.

### *Performance information*

Table 2.2 provides information on the strategies chosen to deliver the outcome, and shows the links between the output and the outcome.

**Table 2.2 Performance information for outcome 1**

<b>Effectiveness — overall achievement of the outcome</b>	
<i>Effectiveness indicators</i>	<i>Measures</i>
Understanding the criminal environment	<ul style="list-style-type: none"> <li>Stakeholder feedback on usefulness of intelligence product</li> <li>Progress on uniformity of laws across Australia</li> <li>Increase in deterrence and detectability of organised crime</li> <li>Members (people and agencies) involved in task forces and the level of participation in joint activities</li> </ul>
Investigating organised criminal activity	<ul style="list-style-type: none"> <li>Initiatives to enhance coordinated action</li> <li>Significance of the networks disrupted</li> <li>Extent of disruption</li> </ul>
<b>Performance information for departmental outputs</b>	
<b>Output Group 1.1 — Understanding the criminal environment</b>	
<b>Output 1.1.1 —</b>	<i>Quality:</i>
Intelligence product	<ul style="list-style-type: none"> <li>Recipient use of/feedback on disseminations</li> <li>Level of stakeholder acceptance of assessments</li> <li>Level of support in feedback on seminar/conference contributions</li> <li>Potential impact and value of law enforcement strategies developed</li> <li>Significance or potential impact of criminal methodology identified</li> </ul>
	<i>Quantity:</i>
	<ul style="list-style-type: none"> <li>Disseminations to other agencies</li> <li>Reports and assessments prepared</li> <li>Seminar/conference contributions</li> <li>Disseminations to NCA</li> </ul>

**Table 2.2 Performance information for outcome 1 (continued)**

<b>Output 1.1.1 –</b> Intelligence product (continued)	<ul style="list-style-type: none"> <li>• Law enforcement strategies developed to counter organised crime</li> <li>• New criminal methodologies identified</li> </ul> <p><i>Price:</i> \$3.179m</p>
<b>Output 1.1.2 –</b> Law and administrative reform recommendations	<p><i>Quality:</i></p> <p>Recipient use of or level of support in feedback on recommendations</p> <ul style="list-style-type: none"> <li>• Level of acceptance by relevant authorities or partner agencies of need to make changes</li> <li>• Level of support in feedback on seminar/conference contributions</li> <li>• Source of reform proposals (ie. intelligence activities, investigation, coordination process)</li> </ul> <p><i>Quantity:</i></p> <ul style="list-style-type: none"> <li>• Reform recommendations advanced to relevant authorities</li> <li>• Reform recommendations accepted by relevant authorities</li> <li>• Opportunities taken to promote recommendations</li> <li>• Seminar/conference contributions</li> <li>• Reform exercises by external agencies to which NCA contributes</li> </ul> <p><i>Price:</i> \$1.116m</p>
<b>Output group 1.2 – Investigating organised criminal activity</b>	
<b>Output 1.2.1 –</b> Coordination and facilitation of integrated law enforcement agency activity	<p><i>Quality:</i></p> <ul style="list-style-type: none"> <li>• Level of support in feedback on effectiveness of coordination processes</li> <li>• Level of stakeholder acceptance of assessments</li> <li>• Level of support in feedback on seminar/conference contributions</li> <li>• Comments on level of support for NCA in press coverage</li> <li>• Level of support in feedback on effectiveness of information exchanges within task forces</li> </ul> <p><i>Quantity:</i></p> <ul style="list-style-type: none"> <li>• Individuals and agencies in task forces and coordination groups</li> <li>• Seminar/conference contributions</li> <li>• Units of equipment/persons borrowed/lent by NCA</li> <li>• Reports and assessments prepared in response to task force agency needs</li> <li>• Operations carried out as joint exercises</li> <li>• Seminar/conference contributions</li> <li>• Initiatives to improve information sharing and intelligence development between task forces</li> <li>• Task force related media releases</li> </ul> <p><i>Price:</i> \$4.607m</p>

**Table 2.2 Performance information for outcome 1 (continued)**

<b>Output 1.2.2 –</b> Impact on organised criminal environment	<i>Quality:</i>
	<ul style="list-style-type: none"> <li>• Significance of networks disrupted</li> <li>• Outcome of briefs of evidence</li> <li>• Level of partner interest in involvement of taskforces in their investigations</li> <li>• Level of support in partner feedback on investigations</li> <li>• Increase in understanding of criminal methodologies</li> <li>• Value of information from use of special powers</li> <li>• Type of conviction and length of sentence</li> </ul>
	<i>Quantity:</i>
	<ul style="list-style-type: none"> <li>• Arrests, charges and networks disrupted</li> <li>• Quantity and value of seizures of drugs and other goods</li> <li>• Proceeds and taxation assessments</li> <li>• Operations</li> <li>• Briefs of evidence prepared by NCA for prosecution</li> <li>• Post operational assessments</li> <li>• Use of special or other powers</li> <li>• Disseminations (shared indicator with 'intelligence')</li> </ul>
	<i>Price:</i> \$43.560m

***Evaluations***

Evaluations planned in 2000–01 will include normal post-operational assessments of investigations and the review of National Management Plans for major investigations.

***Competitive tendering and contracting***

The NCA currently outsources a number of activities such as building security and maintenance, cleaning, mainframe computer services and translating. The principal outsourced activity is investigations staff. During the 1999–2000 year investigative staff sourced from other agencies will absorb approximately \$12.628 million or 24 % of the NCA's total budget. This percentage is expected to rise in the 2000–01 budget.

The Australian Customs Service has provided financial and human resources information systems to the NCA from July and September 1999 respectively.

### Section 3: Budgeted Financial Statements

**Table 3.1 Departmental Operating Statement (for the year ended 30 June)**

	Estimated Actual 1999–00 \$'000	Budget Estimate 2000–01 \$'000	Forward Estimate 2001–02 \$'000	Forward Estimate 2002–03 \$'000	Forward Estimate 2003–04 \$'000
<b>OPERATING REVENUE</b>					
Revenues from government	51 534	51 895	52 950	48 816	41 273
Resources received free of charge	47	47	47	47	47
Sales of goods and services	560	90	90	90	90
Interest	235	180	170	210	250
Other	195	250	250	250	250
<b>Total operating revenues (before abnormal items)</b>	<b>52 571</b>	<b>52 462</b>	<b>53 507</b>	<b>49 413</b>	<b>41 910</b>
<b>OPERATING EXPENSES</b>					
Employees	19 486	20 587	20 662	19 621	15 817
Suppliers	17 210	18 047	16 341	15 299	14 481
Depreciation and amortisation	1 949	2 193	2 228	2 217	2 217
Net losses from sales of assets	10	50	80	40	40
Other	12 628	13 244	13 322	11 296	8 409
<b>Total operating expenses</b>	<b>51 283</b>	<b>54 121</b>	<b>52 633</b>	<b>48 473</b>	<b>40 964</b>
<b>Operating surplus or (deficit) before abnormal and extraordinary items</b>	<b>1 288</b>	<b>(1 659)</b>	<b>874</b>	<b>940</b>	<b>946</b>
Capital use charge paid	1 096	851	869	904	916
<b>Operating surplus or (deficit) after abnormal and extraordinary items and CUC</b>	<b>192</b>	<b>(2 510)</b>	<b>5</b>	<b>36</b>	<b>30</b>

Table 3.2 Departmental Balance Sheet (as at 30 June)

	Estimated Actual 1999-00 \$'000	Budget Estimate 2000-01 \$'000	Forward Estimate 2001-02 \$'000	Forward Estimate 2002-03 \$'000	Forward Estimate 2003-04 \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash	5 387	2 898	2 531	4 004	5 016
Receivables	154	154	154	154	154
<b>Total financial assets</b>	<b>5 541</b>	<b>3 052</b>	<b>2 685</b>	<b>4 158</b>	<b>5 170</b>
<b>Non-financial assets</b>					
Land and buildings	2 166	2 373	3 330	2 693	2 106
Infrastructure, plant and equipment	6 316	6 525	6 700	6 670	7 050
Intangibles	1 088	1 023	953	873	788
Other	398	398	398	398	398
<b>Total non-financial assets</b>	<b>9 968</b>	<b>10 319</b>	<b>11 381</b>	<b>10 634</b>	<b>10 342</b>
<b>Total Assets</b>	<b>15 509</b>	<b>13 371</b>	<b>14 066</b>	<b>14 792</b>	<b>15 512</b>
<b>LIABILITIES</b>					
<b>Debt</b>					
Other	548	478	408	338	268
<b>Total debt</b>	<b>548</b>	<b>478</b>	<b>408</b>	<b>338</b>	<b>268</b>
<b>Provisions and payables</b>					
Employees	6 167	6 609	7 369	8 129	8 889
Suppliers	756	756	756	756	756
<b>Total provisions and payables</b>	<b>6 923</b>	<b>7 365</b>	<b>8 125</b>	<b>8 885</b>	<b>9 645</b>
<b>Total liabilities</b>	<b>7 471</b>	<b>7 843</b>	<b>8 533</b>	<b>9 223</b>	<b>9 913</b>
<b>EQUITY</b>					
Capital	2 467	2 467	2 467	2 467	2 467
Reserves	304	304	304	304	304
Accumulated surpluses or (deficits)	5 267	2 757	2 762	2 798	2 828
<b>Total equity</b>	<b>8 038</b>	<b>5 528</b>	<b>5 533</b>	<b>5 569</b>	<b>5 599</b>
<b>Current liabilities</b>	<b>1 586</b>	<b>1 586</b>	<b>1 586</b>	<b>1 586</b>	<b>1 586</b>
<b>Non-current liabilities</b>	<b>5 885</b>	<b>6 257</b>	<b>6 947</b>	<b>7 637</b>	<b>8 327</b>
<b>Current assets</b>	<b>5 939</b>	<b>3 450</b>	<b>3 083</b>	<b>4 556</b>	<b>5 568</b>
<b>Non-current assets</b>	<b>9 570</b>	<b>9 921</b>	<b>10 983</b>	<b>10 236</b>	<b>9 944</b>

**Table 3.3 Departmental Statement of Cash Flows (for the year ended 30 June)**

	Estimated Actual 1999–00 \$'000	Budget Estimate 2000–01 \$'000	Forward Estimate 2001–02 \$'000	Forward Estimate 2002–03 \$'000	Forward Estimate 2003–04 \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations for outputs	52 153	49 301	49 560	47 296	39 298
Sales of goods and services	560	90	90	90	90
Interest	235	180	170	210	250
Other	195	250	250	250	250
<b>Total cash received</b>	<b>53 143</b>	<b>49 821</b>	<b>50 070</b>	<b>47 846</b>	<b>39 888</b>
<b>Cash used</b>					
Employees	18 309	20 145	19 902	18 861	15 057
Suppliers	16 474	18 070	16 364	15 322	14 504
Other	12 628	13 244	13 322	11 296	8 409
<b>Total cash used</b>	<b>47 411</b>	<b>51 459</b>	<b>49 588</b>	<b>45 479</b>	<b>37 970</b>
<b>Net cash from operating activities</b>	<b>5 732</b>	<b>(1 638)</b>	<b>482</b>	<b>2 367</b>	<b>1 918</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Proceeds from sales of property, plant and equipment	1	–	20	10	10
Other	1 847	2 594	3 390	1 520	1 975
<b>Total cash received</b>	<b>1 848</b>	<b>2 594</b>	<b>3 410</b>	<b>1 530</b>	<b>1 985</b>
<b>Cash used</b>					
Purchase of property, plant and equipment	1 847	2 594	3 390	1 520	1 975
<b>Total cash used</b>	<b>1 847</b>	<b>2 594</b>	<b>3 390</b>	<b>1 520</b>	<b>1 975</b>
<b>Net cash from investing activities</b>	<b>1</b>	<b>–</b>	<b>20</b>	<b>10</b>	<b>10</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash Received</b>					
Other	–	–	–	–	–
<b>Total cash received</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Cash used</b>					
Capital use and dividends paid	1 096	851	869	904	916
<b>Total cash used</b>	<b>1 096</b>	<b>851</b>	<b>869</b>	<b>904</b>	<b>916</b>
<b>Net cash from financing activities</b>	<b>(1 096)</b>	<b>(851)</b>	<b>(869)</b>	<b>(904)</b>	<b>(916)</b>
<b>Net increase in cash held</b>	<b>4 637</b>	<b>(2 489)</b>	<b>(367)</b>	<b>1 473</b>	<b>1 012</b>
Cash at the beginning of the reporting period	750	5 387	2 898	2 531	4 004
<b>Cash at the end of the reporting period</b>	<b>5 387</b>	<b>2 898</b>	<b>2 531</b>	<b>4 004</b>	<b>5 016</b>

**Table 3.4 Departmental Capital Budget Statement**

	Estimated Actual 1999-00 \$'000	Budget Estimate 2000-01 \$'000	Forward Estimate 2001-02 \$'000	Forward Estimate 2002-03 \$'000	Forward Estimate 2003-04 \$'000
<b>CAPITAL APPROPRIATIONS</b>					
Total equity injections	—	—	—	—	—
Total loans	—	—	—	—	—
<b>Represented by:</b>					
Purchase of non-current assets					
Other	—	—	—	—	—
Total	—	—	—	—	—
<b>PURCHASE OF NON-CURRENT ASSETS</b>					
Funded by capital appropriations	—	—	—	—	—
Funded internally by departmental resources	1 847	2 594	3 390	1 520	1 975

**Table 3.5 Departmental Non-Financial Assets — Summary of Movement for Budget Year 2000–01**

	Land	Buildings	Total land and buildings	Other infrastructure plant and equipment	Total infrastructure plant and equipment	Intangibles	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Gross value</b>							
<i>As at 1 July 2000 (opening)</i>	–	6 366	6 366	11 927	11 927	3 089	21 382
Additions	–	955	955	1 309	1 309	330	2 594
Disposals	–	–	–	(300)	(300)	–	(300)
<i>As at 30 June 2001 (closing)</i>	–	7 321	7 321	12 936	12 936	3 419	23 676
<b>ACCUMULATED DEPRECIATION</b>							
<i>As at 1 July 2000 (opening)</i>	–	4 200	4 200	5 611	5 611	2 001	11 812
Disposals	–	–	–	(250)	(250)	–	(250)
Charge for the reporting period	–	748	748	1 050	1 050	395	2 193
<i>As at 30 June 2001 (closing)</i>	–	4 948	4 948	6 411	6 411	2 396	13 755
<b>Net book value as at 30 June 2001 (closing book value)</b>	–	2 373	2 373	6 525	6 525	1 023	9 921
<b>Net book value as at 1 July 2000 (opening book value)</b>	–	2 166	2 166	6 316	6 316	1 088	9 570
<b>TOTAL ADDITIONS</b>	–						
Self funded	–	955	955	1 309	1 309	330	2 594
Appropriations	–	–	–	–	–	–	–
<b>Total</b>	–	955	955	1 309	1 309	330	2 594

**Table 3.6 Statement of Administered Revenues and Expenses (for the year ended 30 June)**

	<b>Estimated Actual 1999–00 \$'000</b>	<b>Budget Estimate 2000–01 \$'000</b>	<b>Forward Estimate 2001–02 \$'000</b>	<b>Forward Estimate 2002–03 \$'000</b>	<b>Forward Estimate 2003–04 \$'000</b>
<b>OPERATING REVENUE</b>					
<b>Non-taxation</b>					
Other sources of non-taxation revenues	89	55	55	55	55
<b>Total non-taxation</b>	89	55	55	55	55
<b>Total operating revenues</b>	89	55	55	55	55
<b>OPERATING EXPENSES</b>					
Other	–	–	–	–	–
<b>Total operating expenses</b>	–	–	–	–	–
Abnormal and extraordinary items	–	–	–	–	–
<b>Net contribution or cost to the budget outcome</b>	89	55	55	55	55
<b>Transfers to the official public account</b>					
Amount remitted from administered revenues	89	55	55	55	55
<b>Net surplus or (deficit)</b>	–	–	–	–	–

**Statement of Administered Assets and Liabilities (as at 30 June)**

The NCA has no statement of administered assets and liabilities.

**Table 3.7 Administered Cash Flows (for the year ended 30 June)**

	Estimated Actual 1999–00 \$'000	Budget Estimate 2000–01 \$'000	Forward Estimate 2001–02 \$'000	Forward Estimate 2002–03 \$'000	Forward Estimate 2003–04 \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Other	89	55	55	55	55
<b>Total cash received</b>	89	55	55	55	55
<b>Cash used</b>					
Cash to Official Public Account	89	55	55	55	55
<b>Total cash used</b>	89	55	55	55	55
<b>Net cash from operating activities</b>	–	–	–	–	–
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Other	–	–	–	–	–
<b>Total cash received</b>	–	–	–	–	–
<b>Cash used</b>					
Other	–	–	–	–	–
<b>Total cash used</b>	–	–	–	–	–
<b>Net cash from investing activities</b>	–	–	–	–	–
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Other	–	–	–	–	–
<b>Total cash received</b>	–	–	–	–	–
<b>Cash used</b>					
Other	–	–	–	–	–
<b>Total cash used</b>	–	–	–	–	–
<b>Net cash from financing activities</b>	–	–	–	–	–
<b>Net increase in cash held</b>	–	–	–	–	–
Cash at the beginning of the reporting period	–	–	–	–	–
<b>Cash at the end of the reporting period</b>	–	–	–	–	–

### Administered Capital Budget Statement

During the period covered by these statements, the NCA does not expect to have any appropriations for equity injection, loans, or appropriations for administered capital.

## **Section 4: Purchaser/Provider Arrangements**

### **Cross Agency Overview**

The NCA seconded a number of officers from the Australian Federal Police (AFP), Australian Taxation Office (ATO) and the Australian Customs Service (ACS) to work in NCA Task Forces. The NCA reimburses the AFP, ATO and ACS the direct costs of these officers.

Similar arrangements apply to State Police Officers.

### **Responsibility**

Seconded officers work as part of NCA Task Force investigation teams. While seconded to the NCA, the seconded officers are under the control and direction of the NCA. However, they retain the terms and conditions and disciplinary regime of their home agency.

### **Control Arrangements**

Seconded officers are under the control and direction of NCA Team Leaders. Reporting is undertaken in the context of reporting against the National Management Plan for the investigation. As the AFP, ATO and ACS are members of the task force they contribute to the report.

### **Resourcing**

Purchase of services from seconding agencies is resourced through output group 1.2.

## Appendix 1

### Non-appropriation departmental and administered revenue

	Estimated Revenue 1999–2000 \$'000	Estimated Revenue 2000–01 \$'000
<b>Departmental Revenue:</b>		
Sales of goods and services	560	90
Interest	235	180
Resources received free of charge	47	47
Other	195	250
<b>Total Estimated Departmental Revenue</b>	<b>1 037</b>	<b>567</b>
<b>Administered Revenue:</b>		
Other	89	55